

# **How can we increase tax compliance? Evidence from two natural field experiments\***

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## **Abstract**

Accountants have long been interested in the drivers of tax compliance; however, empirical challenges have impeded a deep understanding of what motivates people and organizations to fulfil their tax obligations. In this study, we present two field experiments that alleviated some of these concerns. First, we present a large natural field experiment that tested messages aimed at increasing tax compliance. A second natural field experiment built on the results of the first experiment to further investigate what kinds of costs are salient to taxpayers. Specific financial incentives did not increase payment rates, whereas stating non-specific costs of inaction did, especially if costs of further action were made salient. Overall, our study shows that tax authorities can use short messages to increase tax compliance; the estimated accelerated revenue from the two studies amounts to £9.9m.

Keywords: taxation; compliance; behavioural economics; natural field experiment; accounting.

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## 1. INTRODUCTION

Understanding how to motivate individuals and organizations to pay their taxes has become a major issue for academic research and public policy (Andreoni et al., 1998). The volume and variety of tax compliance research has expanded greatly over recent decades (Sandmo, 2005). The earliest studies of Allingham and Sandmo (1972) and Srinivasan (1973) proposed a simple yet elegant expected utility model, with the decision to evade tax being based on income, tax rates, size of fine, and probability of audit. Many studies over the past thirty years have attempted to demonstrate and quantify the effect of these parameters (Andreoni et al., 1998). The result has been a much more sophisticated view of the economic determinants of tax compliance, which is of increasing interest to policy makers (Aaron and Slemrod, 2004, OECD, 2010).

Allingham and Sandmo (1972) did, however, also note that “other factors” (such as reputational concerns) were likely to affect the compliance decision. Since then, an increasing number of studies have attempted to identify, measure, and analyse the effect of factors such as social norms, fairness and moral concerns (Alm, 2012). A notable aspect of these studies is that they explicitly draw on other disciplines, particularly psychology, to explain taxpayer behaviour (Kirchler, 2007). They also suggest varying routes by which these other factors affect behaviour, with some incorporating them into a utility function, and others rejecting the idea that they can be weighted and ranked in this way (Gordon, 1989; Kirchler, 2007). Overall, academics have theoretically identified many potential factors that affect tax compliance, but little empirical consensus has resulted on which matter in reality.

As Alm (2012) and Floyd and List (2016) note, economic studies are increasingly turning to experimental methods, partly because of the measurement difficulties associated with more traditional empirical analyses (Bloomfield, Nelson and Soltes, 2016). Accounting research is following this trend as well. The great majority of experimental methods within tax compliance have been applied in laboratory settings: participants generally declare “income” over repeated rounds, under the threat of a fine for non-compliance, and receive their net gain at the end of the process (Webley et al., 1991). Taking an experimental approach offers major advantages. For example, it allows researchers to estimate the effect of crucial aspects (like the tax rate or penalty rate) that are very difficult to vary exogenously in the real world, and it provides precise measurements of non-compliance (Alm & Jacobson 2007).

Despite these advantages there are questions about the extent to which these laboratory findings translate into the real world (Elffers et al., 1992), which mirror debates in the field of economics more generally (Harrison & List, 2004; Levitt and List, 2007). This of concern to

accountants, who are particularly concerned with how economic insights apply in “real world” institutions. Economists and accountants have increasingly been turning to field experiments to provide such “real world” evidence (List, 2009; Floyd & List, 2016). However, for a variety of reasons, there have been relatively few field experiments concerning tax compliance (Slemrod & Weber, 2012).<sup>1</sup>

In this study, we draw on the existing literature in contemporary tax compliance research, (Alm & Martinez-Vazquez, 2003; McGraw & Scholz, 1991; Smith, 1992) to construct messages intended to increase tax compliance. Our field experiments consisted of varying the wording of 300,000 tax payment reminders sent by the UK tax authority to those who had failed to pay income tax on time and measuring the effect these changes have on payment rates. The first experiment, conducted in 2012, tested multiple treatments. One group of messages made salient the degree of oversight being exerted by the tax authority; a second group included messages representing moral concerns, public goods, and a supportive approach. Finally, two messages combined elements from both sets of approaches. None of the treatments from the second group significantly increased the rate of payments made within three weeks of the letter issue.<sup>2</sup> In contrast, all the messages from the first group significantly increased payments, the most successful by five percentage points. These findings counter the view that inexpensive mailed messages have little or no impact on tax compliance (Blumenthal et al., 2001).

The second experiment was conducted twelve months later, in 2013. It aimed to build on the findings of the first experiment by considering costs in more depth. The messages concern economic costs (interest charges), time and cognitive costs, and the cost of potential further action by the authorities. We find no significant effect on payment rates from messages based on economic, time and cognitive costs. Messages regarding further enforcement action significantly increased payment rates (again, by up to five percentage points), although the effects appeared to vary according to message framing.

This study provides evidence on the impact of messages intended to incentivize tax compliance on real world behaviour. The fact that clusters of messages, rather than individual wordings, were employed means that we can have greater confidence in this conclusion. However, it is also clear that the impact of adopting such an approach varies greatly according to the kind of costs involved, and the way they are presented. The main result was that making salient the costs

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<sup>1</sup> There are signs that this situation is changing. The last few years have seen the emergence of a set of natural field experiments in tax compliance. See, e.g., Hallsworth (2014), Kleven (2011), Ariel (2012), Pomeranz (2015), Castro & Scartascini (2015) and the citations in Floyd and List (2016).

<sup>2</sup> It must be noted that we did not test descriptive or injunctive social norms alone in this paper, but they have been shown to be important in previous work (see Hallsworth et al., 2017).

of further action led to changes in tax compliance, and all types of taxpayers were impacted by these costs.

Importantly, this study has policy implications: it shows that tax authorities can use short messages to increase tax compliance; the estimated accelerated revenue from the two studies amounts to £9.9m. It should be noted that these benefits were achieved with very small costs (amounting to the opportunity costs incurred by tax officials), since the reminder letters would have been issued regardless. We recommend that policy makers explore the extent to which similar inexpensive mailings could be used to increase tax compliance, perhaps in settings encouraging small business tax compliance.

Our paper contributes to the tax compliance literature in accounting research. Tax compliance has been important in accounting research, especially given accounting academics' interest in analyzing tax information (and practitioners' role in preparation) for both individuals and corporations (Hanlon and Heitzman 2010). Although individual tax compliance decisions are important, the literature within accounting regarding individual tax behaviour has been almost non-existent, presumably due to lack of available data on individual tax liabilities. Though tax planning considerations within corporations are also made by individuals, the nature of the decision is arguably more complex than those made by individual taxpayers given the separation of ownership and control between managers and shareholders (e.g. Chen and Chu 2005). Consequently, existing literature has generally tried to understand tax compliance decisions for firms directly, without necessarily focusing on the individual incentives of managers. Measuring tax compliance for firms, many of which exist under complicated tax structures, is often difficult (Hanlon and Heitzman 2010). Our paper adds to existing literature by using a field experiment that generates causal estimates with limited measurement error of tax compliance in the individual tax compliance setting.

This paper builds on the work of Hallsworth et al. (2017). Our study differs from Hallsworth et al. (2017) in two fundamental regards. First, our current moral cost treatments are different to those in Hallsworth et al. (2017). In Hallsworth et al. (2017), the moral cost was phrased as "9 out of 10 people pay their tax on time. You are in the minority of people who do not". This is a very specific moral cost in the sense that it required detailed information on those who were doing the behaviour and those that were not. In our current paper, we wanted to generalize the moral cost message so that it can be used in other contexts. For example, our moral duty and moral equity treatment groups did not mention the descriptive social norms, they simply state, "Paying your tax is the right thing to do" and "Paying your tax is the fair thing to do" respectively. The apparent difference in taxpayer response to the moral cost messages between this study and Hallsworth et al.

(2017) suggests that when moral costs are presented to taxpayers, the precise framing of the message matters.

Second, in Hallsworth et al. (2017), none of the treatments focused on the expected costs of getting caught. However, in our current paper we have a monitoring treatment that explicitly states that the taxpayer is going to be closely monitored and thus raises the expected cost of not paying taxes. We can also directly compare this cost treatment with that from the moral cost treatment groups in the same experiment, which has not been done before in the tax compliance literature.

In this way, there is only a small amount of overlap between the two studies with respect to the messages sent to taxpayers. However, the theoretical development that underlie both studies are closely related, so we include this in the appendix for reference.

## **2. LITERATURE REVIEW**

From the perspective of economists, taxes are often seen a policy lever to create incentives. Accountants have taken a similar approach, with an additional interest stemming from understanding taxes as an important item in firms' financial statements for investors to consider for valuation as well as an important item for managers and tax accountants to prepare and submit to the IRS (both firms and individuals; i.e. tax planning). Though each discipline has focused on different tax considerations, both have shared an interest in the incentives for compliance.

The literature in economics has mostly seen taxpayers as utility maximizers who are concerned solely with advancing their selfish economic interests. Accordingly, non-compliance can only be curbed through vigilant monitoring and the threat of sanctions and penalties, in line with the classic Becker (1968) model of criminal behaviour. As a result, effective enforcement procedures are the routes to success for the authorities.

The literature in psychology sees taxpayers as 'cooperative citizens who are willing to comply if they understand tax laws and perceive the law and the procedures of taxpaying to be fair' (Kirchler, 2007). This cooperation may stem from various sources – social and personal norms, procedural and exchange fairness – which may be leveraged in order to increase compliance. While taxpayers may comply voluntarily if given respect and support, a harsh deterrence approach may backfire and make voluntary compliance less likely in the future (Hessing et al., 1992).

Tax compliance (and the related avoidance and evasion) research within accounting research has historically not focused on individual behaviour in the same way as economics and psychology. Instead, existing literature focuses on firm-level behaviour. Hasan et al. (2017) document a correlation between social capital, measured at the U.S. county level, and firm tax avoidance. Atwood et al. (2012) show correlations between country-level tax system characteristics and firm

tax avoidance. Hope, Ma, and Thomas (2013) use geographic earnings disclosures to examine the relationship between financial reporting behaviour and tax avoidance. In general, this scratches the surface on different characteristics that correlate with firm-level tax avoidance behaviour (e.g. Hoi, Wu, and Zhang 2013; Graham et al. 2014; Gallemore and Labro 2015; McGuire, Omer, and Wang 2012). The overall takeaway is that much of the literature consists of association studies trying to capture forces that incentivize or predict tax avoidance. A benefit of our approach relative to this literature is that we run a field experiment, which allows us to provide a different perspective within this literature by generating causal estimates.

Hanlon and Heitzman (2010) reviews the literature in accounting on taxation and describes how corporate tax avoidance is multi-faceted and empirically difficult to measure, especially since researchers don't have access to tax return data and must therefore use financial statement data. The main point of their discussion is that there are many different measures of tax avoidance- each of which have their strengths and weaknesses. Much of the discussion concerning prior research in tax compliance revolves around what can be learned given the specific measure of tax compliance or avoidance used in the study. Our measure fits within their discussion as an additional measure of tax compliance. An advantage of our measure relative to many of the prior measures is that we can observe it directly, which limits estimation error.

We are aware that although our empirical design benefits relative to these literatures in the aforementioned ways, there are also costs to our design choices. One important consideration is whether or not the results of our findings generalize to the firm population and other tax systems. We discuss this in the closing section of the paper.

### **3. EXPERIMENT I**

#### *3.1 Research setting*

The field setting was the official process to request payment of UK income tax debts. Most UK taxpayers are not required to submit a tax return, since the great majority of income tax is collected by employers through payrolls. However, around ten million individuals in the UK have to declare their liabilities by submitting an annual Self-Assessment tax return, mainly because they are self-employed or have multiple sources of income.<sup>3</sup> If taxpayers do not pay the correct amount on time, the tax authority has to collect the debt. To do so, an initial statement of account is issued, followed by letters and telephone calls requesting payment.<sup>4</sup>

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<sup>3</sup> This system requires most of those who submit a return to make two tax payments a year – one by January 31, and one by July 31. <http://www.hmrc.gov.uk/sa/need-tax-return.htm>

<sup>4</sup> If necessary, the tax authority can enforce payments by seizing and auctioning goods and assets, or taking court action (Her Majesty's Revenue and Customs, 2010).

The natural field experiment concerns the messages in letters sent to Self-Assessment taxpayers who had not made the correct payment by January 31, 2012, and who had not responded to the initial reminder statement. All taxpayers had a debt of between £250 and £100,000 on February 1, 2012.<sup>5</sup> Taxpayers with additional outstanding Self-Assessment debts were excluded, since their situation was more complicated and would have introduced more noise into the results. These procedures resulted in a sample of 105,379 individuals from England, Wales, and Northern Ireland.

### *3.2 Sampling and randomization*

The sample of 105,379 taxpayers was divided into fourteen treatment groups, resulting in a mean group size of 7,527. Administrative policy required letters to be sent to all individuals who were late paying their taxes, so the control group was part of this allocation scheme. The sample size means we had adequate statistical power to detect an effect equating to an approximately 1.5 percentage points difference in payment rates, an improvement that was considered to have substantive importance from a policy perspective.

Cases were randomized using an equal allocation procedure and no blocking. The randomization procedure was based on the unique taxpayer number that is created by the tax authority through computer-generated randomization syntax. Cases were selected by assigning the fourteen messages to 84 ranges of these taxpayer numbers. This procedure was used because technical constraints prevented messages from being allocated to taxpayer numbers on an individual basis.<sup>6</sup>

In aggregate terms, the ensuing groups were similar in terms of size, total value, mean debt value, gender, and mean taxpayer age (see Table 1). A logistic regression analysis was used to establish whether membership of a treatment group was significantly predicted by age, gender, size of debt, employment status, or use of an accountant. Of these 70 instances, four were found to be significant at the five percent level: one group had higher debts ( $p < 0.05$ ), one had a lower proportion of the self-employed ( $p < 0.01$ ), and two had younger taxpayers ( $p < 0.05$ ) (Table A1).<sup>7</sup> These differences were very small in substantive terms, but we nonetheless control for these covariates in the analysis below. Since these letters were sent through the national postal service, there was a three day delay before taxpayers received them.<sup>8</sup> This period permitted analysis of whether payment

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<sup>5</sup> Debts below £250 and above £100,000 were subject to different actions and therefore could not be included.

<sup>6</sup> Since each number was generated separately, selecting cases using ranges in this manner was not considered to threaten the integrity of the randomization.

<sup>7</sup> Again, it was not possible to re-randomise within the business constraints of the tax authority.

<sup>8</sup> Letters were addressed solely to the taxpayer with the debt, and all were issued in standard envelopes. Strict taxpayer confidentiality laws meant that recipients could not identify who else was receiving letters unless someone else chose to disclose this information,

rates varied in the absence of any treatment: they did not.<sup>9</sup> This lack of variation in the pre-treatment window provides another check that the randomization was robust.

The timing of letters was another factor to be managed. The volume of letters meant that they had to be issued over six sequential days and therefore day of issue could present a confounding factor. To prevent this from happening, a Latin Squares design was used to ensure each day received an equal allocation of taxpayer number ranges (see Table 2).

### 3.3 Messages

All letters included basic information on how much was owed and how to pay. The trial letters also featured a short message, in bold typeface, after the first sentence (see Table 1 for the phrases, and Appendix for the control letter). These messages aimed to persuade the recipient to pay their outstanding income tax.

The first test message was created to provide a simple reminder that the tax was overdue, and to suggest that the non-payment may have been unintentional. It read: “*Have you overlooked this payment? In case you might have done, I’m writing to give you a reminder*” – we call this the **Reminder** group. While this could be seen as an example of procedural fairness (in terms of assuming that the recipient is predisposed to cooperate), the main purpose of this message was to create a control for “novelty”.<sup>10</sup>

The second set of messages concerned the morality of paying tax.<sup>11</sup> We do not propose to discuss this literature in depth here. For the purposes of the current study we focus on two types of moral concerns. The first is the “intrinsic motivation” that paying tax is a moral act that attracts no reward beyond the act itself (Frey 1997, Braithwaite & Ahmed 2005, Deci 1971). We term this the **Moral Duty** group and present it through the phrase “*Paying your tax is the right thing to do.*” The second aspect draws on the notion of fairness and civic duty: we expect others to pay tax, so we should do the same (Orviska & Hudson, 2003). This introduces a more dynamic, or horizontal,

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which means there are limited concerns about spill over effects. The letter issue period did not coincide with any exogenous promotional campaigns, so there is no reason to suspect contamination of the results.

<sup>9</sup> There were no differences by treatment on payment in the first three days.

<sup>10</sup> The trial messages reported in Hallsworth et al. (2017) all significantly increased payment rates compared to the control. There was a possibility, therefore, that the introduction of *any* phrase to an existing reminder letter would also produce an improvement. In order to control for such novelty effects, this wording was selected to introduce a new phrase but no new information: it merely restates the obvious purpose of the letter.

<sup>11</sup> Starting with the work of Schmolders (1959) in the 1960s (Frank & Kirchler, 2006), evidence supporting the role of moral concerns in tax compliance has been generated from both theoretical (Gordon, 1989; Erard & Feinstein, 1994; Reckers et al., 1994; Alm & Torgler, 2011) and experimental studies (Trivedi et al., 2003, 2005; Bobek & Hatfield, 2003). There are also various attitudinal surveys that identify the existence of “tax morale”, although causal effects on compliance behaviour are still unclear (Feld & Larsen, 2012; Wenzel, 2005; Roth et al., 1989). As a result, it has been suggested that governments focus on promoting the public’s sense that there is a moral duty to pay tax (Grasmick & Scott, 1982; Alm & Torgler, 2011).



notion of morality as responsibility to others, rather than to an ideal behaviour.<sup>12</sup> We attempt to represent this **Moral Equity** group concept in the phrase “*Paying your tax is the fair thing to do.*”

The next set of messages concerned the collective benefits of taxation and the consequences of non-payment. One clear benefit from taxation is the provision of public services. Various studies have suggested that emphasizing the link between tax payments and ensuing benefits may increase compliance (Doerrenberg, 2015; Ortega & Sanguinetti, 2013; Carillo, Castro & Scartascini, 2017). We therefore attempted to assert this link through the following phrase: “*According to a 2009 opinion poll, our most valued public services are the NHS, schools, care for the elderly, and the police. Every single tax payment helps to run these services*” – the **Public Services** group. Note that the public services mentioned in this phrase were selected on the basis of an opinion poll (2020 Public Services Trust 2010), which may increase the credibility of the statement.

Tax compliance brings other benefits, in addition to maintaining public services. At the time of the field experiment there was considerable concern over the size of the UK’s public debt and deficit (HM Government, 2010). Maximising the nation’s revenue collection would therefore bring an obvious collective benefit by reducing the costs of financing debt in the international markets. Indeed, the link between tax payments and budgetary health may well be seen as clearer and more direct than that between tax payments and public services, since it involves fewer implementation steps. This link was communicated through the phrase “*Every tax payment we receive means the country has to borrow less money – reducing costs for us all*” – the **Costs & Gain** group.

If higher tax compliance benefits the collective, then non-compliance does the opposite. Clearly, it is equally possible to present this outcome – in other words, to introduce a negative (rather than positive) goal frame. There is some evidence that a negative goal frame may have a larger effect on behaviour, although the strength of such effects has been questioned (Taylor 1991, Krishnamurthy, Carter and Blair 2001, O’Keefe et al., 2011). Applying this approach resulted in the phrase “*Every tax payment we do not receive means the country has to borrow more money - increasing costs for us all*” – the **Costs & Loss** group.

A final message based around the UK’s fiscal health was also included. This read: “*According to a 2011 opinion survey, people said that one of the best ways to improve the economy was to reduce the public debt and deficit. But to reduce the deficit we need everyone to pay the tax they owe. Please help us achieve this goal by making your payment now*” – the **Deficit** group. This

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<sup>12</sup> Christian and Alm (2014) tested this second concept by priming participants with a variety of quotes on the theme of “treating others as one wishes to be treated”, before asking the participant to formulate this concept in their own words. In the experiment that followed, the primed participants declared significantly more of their income. When regression analysis was applied to control for additional factors, the morality condition was shown to increase compliance by 10%; in comparison, an increase in the penalty rate raised compliance by approximately 8%.

message was created to invoke the injunctive norm that public opinion considered tax payments as a way to improve the economy.<sup>13</sup> Again, the core aspect of the message was making the link between payments and beneficial collective outcomes salient.

Previous research has shown that presenting the progress already made towards an end state increases an individual's motivation to achieve that state, particularly when their commitment is not strong (Wiebenga & Fennis, 2014; Koo & Fishbach, 2008).<sup>14</sup> As explained above, the recipients of these reminder letters had previously filed their income tax returns and thus had completed at least one part of their duties. There is thus a plausible hypothesis that presenting payment as the second part of a task half completed, rather than as a standalone action (as shown in the control letter), would increase the likelihood it was completed. The message created to test this hypothesis was: "*You have already successfully filed your tax return. All you need to do now is call us to pay the amount you said you owe*" – the **Progress** group.

Finally, the filing of a tax return indicates at least some attempt at tax compliance had occurred.<sup>15</sup> Prior research suggests that such attempts should be acknowledged, thanked, or even rewarded, in order to improve the relationship between taxpayers and authorities (Wenzel, 2006; Feld et al., 2006; Murphy 2005). To test the impact of this strategy, a message of thanks and appreciation was added to the phrase above: "*Thank you for successfully filing your 2010-11 tax return: we appreciate this requires effort on your part. All you need to do now is call us to pay the amount you said you owe*" – the **Progress & Thanks** group

Due to the administrative policy present at the time, there were relatively few meaningful sanctions that were appropriate to invoke in letters.<sup>16</sup> However, the tax authority had recently invested to improve its debt data analytics system to provide day-by-day updates on every late-paying business and individual in the UK (Her Majesty's Revenue and Customs, 2013). Non-payment of debt was thus much more visible to the authorities. It has been shown that greater oversight of tax behaviour provided by third-party information is very effective at reducing tax non-compliance, and that there is a causal relationship between visibility and tax compliance in general (Kleven et al., 2011; Sandmo, 2005; Internal Revenue Service, 2006; Bloomquist, 2003; Kagan, 1989). Therefore, informing individuals of this development seemed both appropriate and potentially effective. The message used to communicate this oversight was "*We will be checking*

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<sup>13</sup> The opinion survey referred to is Eurobarometer 74.2: Europe 2020, the Financial and Economic Crisis.

<sup>14</sup> For example, Nunes and Dreze (2006) find that participants were more likely to complete a task if it was presented as involving ten steps, with two already completed, than if it was simply presented as eight steps.

<sup>15</sup> Whether these returns contained a full declaration of taxes owed is a separate – and clearly relevant – question.

<sup>16</sup> This is not to say that sanctions did not exist. For example, anyone receiving this letter will have already recently been charged a fine of 5% of the balance due, since the payment was thirty days late. Further sanctions are also available should a taxpayer continue to fail to pay. See: <http://www.hmrc.gov.uk/helpsheets/sa370-notes.pdf>; <http://www.hmrc.gov.uk/factsheets/ffc1.pdf>

*how long it takes you to respond to this letter*” – the **Monitoring** group. In order to provide a more robust estimate of this monitoring effect, we also included a variant wording of the same idea: “*We will be checking our records every day to see if you have paid*” – the **Monitoring Day** group.

Hallsworth et al. (2017) show that referring to the social norm that others pay their tax on time significantly increases payment rates in two field experiments (Tayler & Bloomfield, 2011; Cardinaels & Yin, 2015). Our next set of messages combined the most effective social norm message from Hallsworth et al. (2017) with the monitoring message above: “*Nine out of ten people pay their tax on time - you are currently in the small minority of people that have not paid us yet. We will be checking how long it takes you to respond to this letter*” – the **Monitoring & Norms** group.

The moral duty phrase was added to this message in order to produce the final variation: “*Paying your tax is the right thing to do, and nine out of ten people pay their tax on time. You are currently in the small minority of people that have not paid us yet. We will be checking how long it takes you to respond to this letter.*” – the **Moral & Monitoring & Norms** group. Table 1 presents the full range of messages.

### 3.4 Results

We first assess the impact of the messages. Figure 1 plots the percentage of people per day in the first 19 days who pay their tax in each of the thirteen treatment groups. The days for which there is no recorded payment are weekends. From visual inspection, one can clearly see that differences emerge from day 9. Table 3 presents the regression outputs for these data: it shows the effect of the trial letters relative to the control letter during the 19-day sample period. The rationale for selecting this period was as follows. The test messages were only included in the first letter of a multi-letter sequence, which means that the most reliable point at which to measure their effects is the last day before any subsequent letters are received. In this case, that was the 19<sup>th</sup> day after letter issue, taking into account the variation in postal delivery times. We therefore ran a logistic regression with a dependent variable of payments and cleared balances occurring by 19 days.

Regression 1 of Table 3 shows that four of the thirteen messages significantly increased payments at 19 days ( $p < 0.001$ ). Adding data on the taxpayer’s age, gender, size of debt, use of an accountant, or recent debt history did not change these estimates.<sup>17</sup> On a base rate of 57.1%, the simple monitoring statement increased payments by five percentage points (representing a relative increase of 12.5%). The variant message that referred to daily checks increased payments by 2.6

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<sup>17</sup> “Recent debt history” was a dummy variable that indicated whether the taxpayer had paid tax late in any of the preceding three tax years.

percentage points; this effect is significantly lower than the previous message, which suggests that the precise framing of messages can affect their impact. The message that added social norms to this approach had a marginal effect of 4.4 percentage points; adding in the moral duty statement led to a 3.7% increase in payments. Neither of these effects were significantly different from that of the simple monitoring statement.

We also conducted a set of subgroup analyses. Columns III and IV of Table 3 show the results for taxpayers who did or did not incur at least one debt in the last three tax years, respectively. This variable has been found to be a strong predictor of tax compliance behaviour (Hallsworth et al., 2017). Two results are interesting from a theoretical perspective. First, the gentle reminder led to a 2.6% points increase in payments for the group who had not been in debt recently, whereas it led to a (non-significant) decrease in payments for the recent debtor group. Second, the moral duty message increased payments by 3.1% points for those without recent debts but led to a (non-significant) decrease in payments for recent debtors.

Tables 4 and 5 show subgroup analyses for the main covariates available in the dataset. Table 4 shows that none of the treatments produced a significant increase in payment rates amongst the sample of female debtors. In some cases, this may be an issue of statistical power (since women make up around a quarter of the total sample), but in other cases letters that increased payments amongst men produced a negative, though not significant, effect amongst women. The differences between the male and female treatment coefficients are meaningful and significant at the one per cent level. The results do not differ greatly according to debt quartiles, whether a taxpayer is below or above the median age, or whether they use an accountant or not.<sup>18</sup>

Table 6 shows the effects of the treatments over a longer time period. While the duration of effects is an important issue, caution is needed when interpreting this table. After the initial letter was sent out (i.e. after the 19<sup>th</sup> day), the tax authority undertook a range of follow-up activities on a non-randomised basis. Therefore, we can see some changes in the coefficients that might not be expected. However, it is noticeable that the coefficients for the “Monitoring” and “Monitoring & Norms” letters remain positive and meaningful ( $p < 0.01$ ) level until the 70-day mark.

Finally, we calculate that £4.7 million of revenue was accelerated in the first 19 days from introducing these test messages. This figure was calculated by taking the marginal effects that are significant at the 0.05 level and multiplying them by the average debt value for the relevant treatment groups and multiplying by the size of the treatment group.

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<sup>18</sup> One interesting point to note is that the “Progress” messages appeared to fare worse for those people using accountants. This may be because these messages state that the recipient already filed their tax return: the letter may be received by the accountant, who may not consider that they personally filed the tax return.

A final word of caution is warranted concerning the interpretation of our results. Though a significant treatment effect concerning taxpayers' receipt of a particular message provides evidence that the underlying incentive for tax compliance is salient in our setting, the lack of a treatment effect does not mean that the underlying incentive does not matter. For example, it could be the case that moral concerns are important in our setting, but individuals are already acting in accordance with their morals and thus an additional nudge is ineffective at changing behaviour.

## 4. EXPERIMENT II

### 4.1 Research setting

Our second natural field experiment retained exactly the same setting as the first, but was implemented a year later. The objective of this second experiment was to further examine which kinds of costs were salient to taxpayers given their importance in the first experiment. As before, letters were sent to Self-Assessment taxpayers with standalone debts of between £250 and £50,000 on February 1, 2013, and who had not resolved matters in response to the initial reminder statement. We obtained 204,936 individuals in our sample from England, Wales, and Northern Ireland.

### 4.2 Sampling and randomization

The total sample of 204,936 was randomized into twelve groups, with a mean sample size of 17,078. Again, technical limitations prevented blocking on background variables prior to the letter issue. To further reduce the possibility of imbalanced samples, we extended the randomization procedure by selecting 156 ranges of taxpayer reference numbers. Computer-based randomization was then used to assign these ranges to one of the twelve groups and one of the seven possible issue days (replacing the Latin Squares design used to allocate ranges to days in the first experiment).<sup>19</sup> The ensuing groups were similar in size, total debt value and debt value, mean taxpayer age, and gender ratios (Table A2).<sup>20</sup> The procedure also resulted in even allocation of letters across the seven issue days (Table 8).

### 4.3 Treatments

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<sup>19</sup> To clarify: there was freedom for any number range to be assigned to any letter and any day of issue. Two ranges were assigned to each letter for each of the first six days, and one range to each letter for the seventh day, in order to align with the tax authority's business procedures.

<sup>20</sup> As for Experiment I, a logistic regression was run to analyse whether any covariates significantly predicted assignment to a particular group. Size of debt and gender were not significant predictors for membership of any group; the "Interest & Effort" group were less likely to be self-employed and use an accountant ( $p < 0.05$ ). We do find that age was a significant predictor for five of the groups: "Costs Further Action", "Contact Now" (both  $p < 0.05$ ), "Less Effort", "Contact Now Online", and "Interest & Effort" ( $p < 0.01$ ).

The structure of the letters remained the same as in the first experiment. All letters contained basic information about the debt and how to pay it. Again, the test messages were included after the first sentence, and all other aspects of the letters were identical to the previous year.

The trial focused on two main factors: the kind of costs taxpayers may incur, and the timing of these costs. Experiment I demonstrated the effectiveness of stating that the tax authority would take action in response to the recipient's behaviour, with the implicit costs that accompany such action. Experiment II therefore explores what kinds of these costs and consequences are salient to taxpayers. More specifically, three types of costs are examined: (i) the financial cost from interest charges; (ii) the time and effort costs of further interactions with the tax authority; and (iii) the non-specific costs from enforcement action.

The *timing* of these costs was introduced in order to investigate the possibility that procrastination plays a role in the tax payment decision. A crucial aspect of procrastination is present-based or quasi-hyperbolic time preferences, which lead the individual to overweight immediate costs compared to future costs (O'Donoghue and Rabin 1999). Since it was not possible to randomise the actual time at which costs were incurred, the way these costs were presented was randomised instead. This was done by either presenting the immediate gains achieved by paying now (present-frame), or by presenting the increased future losses to be incurred by paying later (future-frame). If time preferences were present-biased, then the present-frame is likely to result in higher payment rates than the future-frame.<sup>21</sup>

These two dimensions of costs and timing of costs were used to generate the treatment messages. The first type of cost was interest charged on the debt, the mention of which had previously been shown to raise tax payment rates by four percentage points (Hallsworth et al., 2017). The present-frame of this cost was "*We are charging you interest daily. You will save money if you pay now*" – the **Interest Today** group. The future-frame was "*We are charging you interest daily. You will lose money if you pay later*" – the **Interest Tomorrow** group. The second type of cost was the time and effort required to deal with future communications from the tax authority. The present-frame read "*Paying now means less hassle because we won't contact you about this again*" – the **Less Effort** group. The future-frame was "*Paying later means more hassle because we will contact you about this again*" – the **More Effort** group.

The third and final type of cost was the non-specific cost of future debt pursuit or enforcement action. The present-frame of this cost was "*If you pay this debt now, you can stop us taking any further action*" – the **Costs Further Action** group. The detail of the future action was

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<sup>21</sup> There are, of course, other conditions that would need to be fulfilled: the framing itself would need to be effective, and the cost itself would need to be salient.

not specified at this stage because there were a variety of options open to the tax authority, which would be set out in a later communication. There was no future-frame for this cost, since that would have involved stating that the individual would have no ability to stop further action later – this was not in line with the tax authority’s policy of resolving debts without enforcement wherever possible. Instead, the opportunity was taken to compare the effect of mentioning enforcement costs versus a cognitive cost to the individual. This cognitive cost was presented as the concern brought about by a failure to address the situation: *“If you pay this debt now, you won’t have to think about it anymore”* – the **Costs Peace** group. Note that the message structure was identical to the previous message, allowing a better comparison of the two types of cost.

The next step was to combine different types of costs. The three types of cost were all given different message structures because this allowed them to be combined without creating undue repetition. However, we did not include all 24 combinations of messages, since this would have considerably reduced the trial’s power. Rather, we retained the present-framed interest charge (since there was empirical and theoretical evidence that this would be effective) and matched it with the present-framed messages related to effort costs and enforcement costs. The **Interest & Effort** group message read: *“We are charging you interest daily. You will save money if you pay now. Paying now means less hassle because we won’t contact you about this again.”* The **Interest and Action** group message was: *“We are charging you interest daily. You will save money if you pay now. If you pay this debt now, you can stop us taking any further action.”*

The final set of messages focused on the timing of the action required, rather than the timing of the costs. The intent here was to examine whether taxpayers would respond more to a request for future action or a request for immediate action. There are, of course, practical and theoretical reasons to favour the latter. The default position for the tax authority is to require an instant response, since the tax is overdue. If taxpayers have present-biased time preferences, then they are likely to choose an option to respond later, but then postpone the action further when the time comes. However, there is also much evidence that making a plan to carry out a future action increases the likelihood that it will be completed. The effectiveness of this “implementation intentions” approach has been demonstrated for various behaviours, including healthy eating, exercise, and perseverance with tasks (Gollwitzer, 1999; Gollwitzer & Sheeran, 2006). It was therefore included to test its effects in a tax compliance context.

The message developed to represent the request for immediate action was *“Please contact us as soon as you receive this letter”* – the **Contact Now** group. When developing the future framing of this “Contact Now” message, it was judged that the point in time that would clearly be perceived as the ‘future’, yet which would not introduce unnecessary delays to payment, was the following

day. However, to simply present the phrase “Please choose a time tomorrow to contact us” would have been problematic, since recipients would have lacked the necessary information about what times were viable. On the other hand, to simply introduce a future-framed message with this information would risk confounding the specific effect of the future frame. These issues were addressed by creating two new messages. The **Contact Now Information** group added details to the statement above to produce a present-framed message with additional information: “*Please contact us as soon as you receive this letter. We are open Monday to Saturday 8am to 8pm, Sundays 8am to 5pm - or you can pay online any time.*” The **Contact Later Information** group then introduced the future frame: “*Please choose a time tomorrow to contact us. We are open Monday to Saturday 8am to 8pm, Sundays 8am to 5pm - or you can pay online any time.*” A comparison of these two messages will therefore isolate the specific effect of the future frame. All messages are summarized in Table 7.

#### 4.4 Results for Experiment Two

As with Experiment I, the main dependent variable is whether the taxpayer makes a payment. The tax authority’s procedures meant that the latest point before any further communications were received was 22 days after the issue of the first letter. Therefore, we analyse whether payment had occurred by the end of the 22nd day. The logit model used was identical to the one presented above, except that it included eleven treatment dummy variables. The covariates included were the same as for Experiment I: age, gender, size of debt, self-employed status, and use of an accountant. Table 9 gives the outputs from the regression analysis. A comparison of columns (I) and (II) shows that the coefficients for the letters did not change after the covariates were added to the model.

We first examine the treatments representing different kinds of costs. As regression (I) in Table 9 demonstrates, the messages concerning interest charges and time costs did not significantly differ from the control at the ten percent significance level. The treatment that warned of enforcement costs (“Costs Further Action” group) increased payment rates by 4.5 percentage points ( $p < 0.01$ ). However, the peace of mind cost message – which had an identical structure – did not differ significantly from the control. This suggests that focusing on enforcement costs is more effective than peace of mind costs. Turning to the combined treatments, we can see that the “Interest & Effort” treatment did not significantly increase payment rates, while payments in the “Interest & Action” group were 1.7 percentage points higher than the control ( $p = 0.002$ ).

The messages based around the timing of the action produced interesting results. The “Contact Now” message increased payment rates by 2.2 percentage points ( $p < 0.001$ ). However, as the section above explains, the effect of the present and future framing can only be isolated by



comparing the two longer messages that both have information about opening times. The present-framed version of this message did not significantly increase payment rates at the 0.05 significance level, but its future-framed equivalent raised payment rates by 2.9 percentage points ( $p < 0.001$ ). This provides tentative evidence that an “implementation intentions” approach could be used to help people meet their tax obligations.

Finally, the results above also suggest that the length of messages may affect their impact. The marginal effect of the non-specific costs message was reduced from 4.5 percentage points to 1.7 points (a significantly lower level,  $p < 0.1$ ) when the warning about interest costs was added, even though this warning did not reduce payments when presented on its own. Similarly, the 2.2 percentage points improvement from the “Contact Now” message was eliminated when further information was added. There is thus some (very limited) evidence that making messages longer may reduce their impact.

Regression (II) controls for the background independent variables of the individuals in our sample. It is clear that the coefficients do not change once these independent variables are included. It is also worth considering the covariates included in this table. We can see that every year of age increases the payment rate by 0.4% points (and reduces the time to pay by 0.17 days), a finding that is in line with previous studies. Similarly, the payment rate for men is 3.2% points lower than that for women (or 1.48 days), which also accords with existing studies. We also note that having a debt in any of the previous tax years led to a 4.8% point (1.33 days) reduction in payment rates (see also Hallsworth et al. 2017). Interestingly, we observe that the use of an accountant had no significant effect on payment rates, in contrast to Experiment I and other previous studies (Erard, 1993); moreover, being self-employed appeared to *increase* compliance by 12% points, which is the opposite effect to that predicted by existing studies.

Regressions (III) and (IV) separate out the results according to whether the taxpayer had been late in one of the preceding three tax years. The results are similar, although it appears that interest messages are effective amongst those without recent debts, and not effective amongst those who have. Tables 10 and 11 give subgroup analyses of the main outcome measure (payment at 23 days) by each of the covariates mentioned above. Two points are particularly worthy of note. First, the “Interest Today” message appears to be more effective for taxpayers above the median age (1.8% points increase in payment rate,  $p=0.020$ ) than for those below the median age (1.7% points decrease in payment rate,  $p=0.028$ ); a similar result can be seen for the “Interest Tomorrow” group in regression (III) in Table 10. Second, we can see that the peace of mind message may backfire for male taxpayers (1.2% points decrease in payment rate,  $p = 0.049$ ) and for those below the median

age (2.1% points decrease,  $p=0.005$ ). The “Costs Further Action” treatment group was effective across all subgroups.

Table 12 gives the results for the treatment groups at the end of different phases in the debt collection sequence. As before, we were not able to maintain the randomization in these later stages, and thus it is problematic to make causal claims from these data. With this in mind, we can see that the “Interest Tomorrow”, “Less Effort” and “Contact Now Information” groups appear to have significantly lower payment rates over both 48 and 70 days.

We have made a provisional calculation of the revenue accelerated from this trial, using the same approach as for Experiment I. We calculate the added revenue in the first 23 days by taking the coefficient for each message and multiplying it by the number of people in each treatment group, then multiplying that by the average debt. This produces an estimate of £5.16 million advanced. When considering these sums, it should be noted that the costs of this intervention were very small.

## 5. DISCUSSION

Overall, the results from the first natural field experiment suggest that messages that made salient the degree of oversight being exerted by the tax authority significantly increased payments; whereas messages representing moral concerns, public goods, and a supportive approach did not increase payment rates within three weeks of the letter issue.

Our second natural field experiment provided further exploration by examining what kind of costs were most effective in increasing tax compliance. The results suggest that not all kinds of costs are effective at changing behaviour. Messages based on interest charges, time costs, and peace of mind costs did not significantly increase payment rates for the sample as a whole, at least in the formulations used here. In contrast, messages warning of further action (i.e. non-specific costs) raised payment rates between 1.7 and 4.5 percentage points. It is clear that the legal powers of the tax authority – even if not made explicit to the taxpayer – are an effective route to increasing compliance.

The wider lesson that can be drawn from these experiments is that the application and use of field experiments reveals new opportunities to alter *the way* in which authorities interact with taxpayers. This means that finding new ways to present costs could yield benefits to tax authorities and point towards new routes to compliance for tax authorities without changing the actual audit probabilities or the penalty for not complying.

We close on some remarks regarding generalizability. First, our study is conducted in the United Kingdom, which likely differs in many ways from other countries, such as the United States. However, though tax systems differ across countries, our theoretical structure attempts to capture more fundamental aspects of human behaviour. In this way, though we caution readers from ad-hoc generalizations to other settings, our study provides a natural starting point for considerations of tax compliance.

Second, we focus on individuals. Individuals may behave differently than small businesses and corporations. Firms are still comprised of people that make decisions; therefore, our results may be able to provide some guidance for encouraging tax compliance in these settings. We encourage future research to examine this possibility further. Regardless, individual tax compliance decisions should still be of interest to accounting researchers. Though much of accounting research has focused on corporate settings, many policy questions for individuals and small businesses remain unanswered and are fertile grounds for accounting researchers to explore.

Finally, our measure of tax compliance focuses on the timing of tax payments and not about avoidance or evasion, which could include instances where individuals or corporation misreport their tax liability or simply not pay. Every measure of tax avoidance or compliance has their strengths and weaknesses. As noted in Hanlon and Heitzman (2010), we urge readers to consider the differences in measures when addressing what can be learned from our study and generalized to other types of tax behaviour.

As with any field experiment, external validity is always a consideration, but we also remind readers, “External policy advice is unavoidably subjective. This does not mean that it needs to be uninformed by experimental evidence, rather, judgment will unavoidably color it” (Banerjee, Chassang, and Snowberg, 2017).

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**Table 1: Background characteristics - Experiment I**

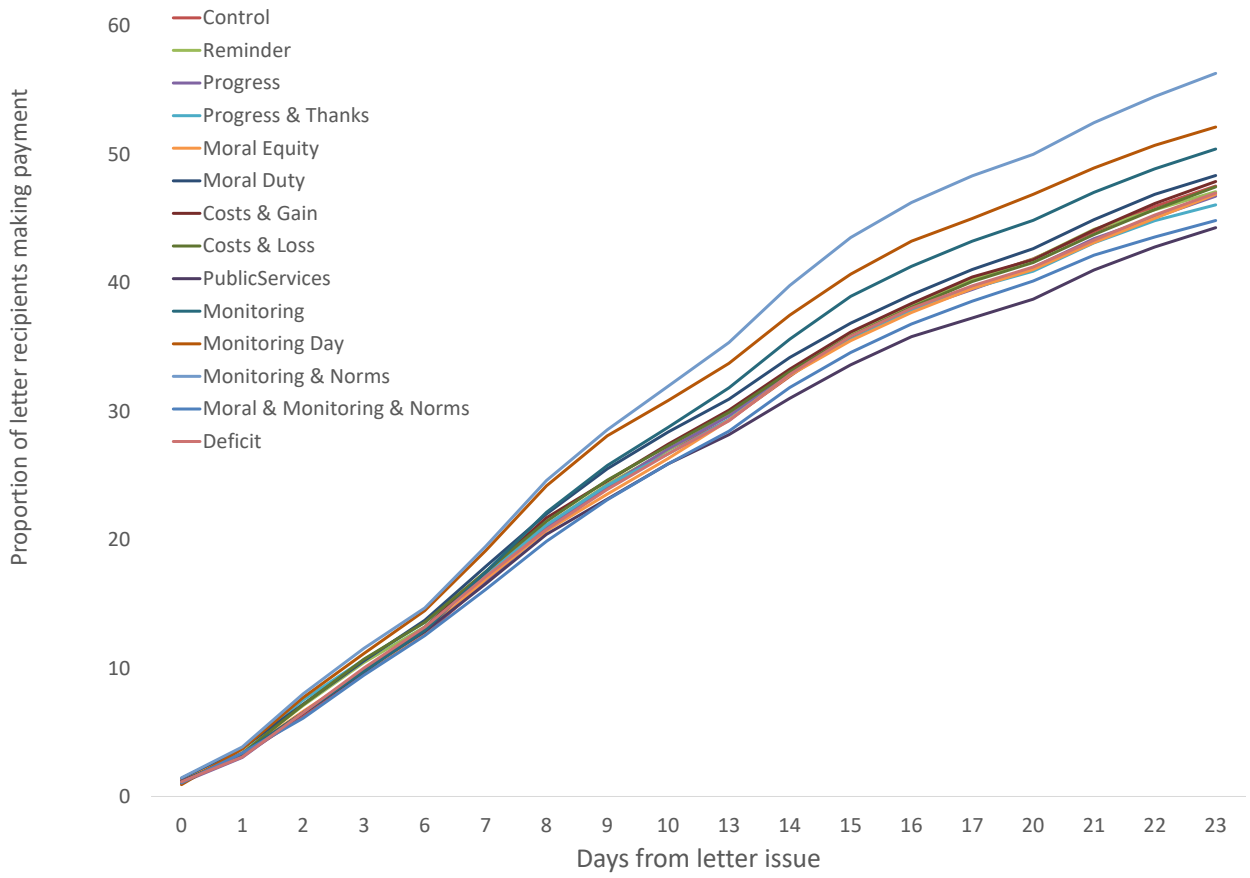
<b>Group name</b>	<b>Test phrase</b>	<b>N</b>	<b>Debt value</b>	<b>Mean debt value</b>	<b>Mean Age</b>	<b>% Male</b>
Control		8,910	£27,642,738.92	£3,102.44	49.88	72.85
Reminder	Have you overlooked this payment? In case you might have done, I'm writing to give you a reminder.	8,835	£29,033,619.62	£3,286.20	49.47	72.61
Moral Duty	Paying your tax is the right thing to do.	8,677	£27,509,599.64	£3,170.40	49.51	73.04
Moral Equity	Paying your tax is the fair thing to do.	8,497	£26,667,017.63	£3,138.40	49.87	72.20
Public Services	According to a 2009 opinion poll, our most valued public services are the NHS, schools, care for the elderly, and the police. Every single tax payment helps to run these services.	8,500	£25,738,916.22	£3,028.11	49.45	72.34
Costs & Gain	Every tax payment we receive means the country has to borrow less money – reducing costs for us all.	8,714	£28,510,852.97	£3,271.84	49.52	72.70
Costs & Loss	Every tax payment we do not receive means the country has to borrow more money - increasing costs for us all.	8,632	£27,272,137.56	£3,159.42	49.83	72.24
Deficit	According to a 2011 opinion survey, people said that one of the best ways to improve the economy was to reduce the public debt and deficit. But to reduce the deficit we need everyone to pay the tax they owe. Please help us achieve this goal by making your payment now.	8,145	£25,814,753.72	£3,169.40	49.93	71.82
Progress	You have already successfully filed your tax return. All you need to do now is call us to pay the amount you said you owe.	8,865	£28,627,901.69	£3,229.32	49.78	72.05
Progress & Thanks	Thank you for successfully filing your 2010-11 tax return: we appreciate this requires effort on your part. All you need to do now is call us to pay the amount you said you owe.	7,984	£24,912,405.24	£3,120.29	50.01	72.43
Monitoring	We will be checking how long it takes you to respond to this letter.	8,734	£27,369,606.23	£3,133.69	50.08	73.72
Monitoring Day	We will be checking our records every day to see if you have paid.	8,695	£27,573,397.84	£3,171.18	49.88	71.77
Monitoring & Norms	Nine out of ten people pay their tax on time - you are currently in the small minority of people that have not paid us yet. We will be checking how long it takes you to respond to this letter.	7,855	£25,339,186.83	£3,225.87	49.83	71.97
Moral & Monitoring & Norms	Paying your tax is the right thing to do, and nine out of ten people pay their tax on time. You are currently in the small minority of people that have not paid us yet. We will be checking how long it takes you to respond to this letter.	8,685	£27,201,634.73	£3,132.02	50.68	72.54

**Table 2: Date of letter issue by group - Experiment I**

Group name	Day of issue						Total issue
	Mon Feb 27 <sup>th</sup>	Tue Feb 28 <sup>th</sup>	Wed Feb 29 <sup>th</sup>	Thu Mar 1 <sup>st</sup>	Fri Mar 2 <sup>nd</sup>	Mon Mar 6 <sup>th</sup>	
Control	1,730	1,409	1,678	1,394	1,281	1,410	9,896
Reminder	1,633	1,773	1,377	1,463	1,312	1,269	9,822
Moral Duty	1,664	1,573	1,383	1,371	1,307	1,375	9,672
Moral Equity	1,751	1,306	1,566	1,128	1,422	1,319	9,490
Public Services	1,534	1,463	1,650	1,461	1,413	1,189	9,713
Costs & Gain	1,671	1,487	1,466	1,370	1,270	1,233	9,497
Costs & Loss	1,484	1,922	1,453	1,280	1,276	1,315	9,731
Deficit	1,720	1,559	1,297	1,451	1,373	1,283	9,685
Progress	1,476	1,742	1,451	1,449	1,528	1,214	9,856
Progress & Thanks	1,712	1,781	1,422	569	1,424	1,044	8,949
Monitoring	1,652	1,684	1,490	1,140	1,278	1,382	9,630
Monitoring Day	1,597	1,327	1,508	1,233	1,401	1,076	9,147
Monitoring & Norms	1,576	1,580	695	1,434	1,409	1,154	8,854
Moral & Monitoring & Norms	1,717	1,535	1,424	1,459	1,279	1,266	9,687

Notes: In this table the number of “Progress & Thanks” letters listed as issued on 1<sup>st</sup> March, and “Monitoring & Norms” letters issued on 29<sup>th</sup> February, are clearly outliers. This is because of isolated technical difficulties relating to the program used to identify cases.

**Figure 1: Raw data on the cumulative percentage of people paying per day by treatment group for the first 23 days, Experiment I**



**Table 3: Logistic regression on tax payments - Experiment I**

	(I) Pay tax	(II) Pay tax	(III) Pay tax – recent debtors	(IV) Pay tax – no recent debt
Reminder	0.005 (0.008)	0.006 (0.008)	-0.005 (0.010)	0.026* (0.013)
Moral Duty	0.001 (0.008)	0.002 (0.008)	-0.016 (0.010)	0.031* (0.013)
Moral Equity	0.007 (0.008)	0.007 (0.008)	0.003 (0.010)	0.017 (0.013)
Public Services	0.002 (0.008)	0.001 (0.008)	0.007 (0.010)	-0.004 (0.014)
Costs & Gain	-0.009 (0.008)	-0.008 (0.008)	-0.012 (0.010)	-0.000 (0.013)
Costs & Loss	0.004 (0.008)	0.003 (0.008)	0.001 (0.010)	0.006 (0.013)
Deficit	-0.007 (0.008)	-0.007 (0.008)	-0.004 (0.010)	-0.008 (0.013)
Progress	-0.012 (0.008)	-0.012 (0.008)	-0.013 (0.010)	-0.008 (0.013)
Progress & Thanks	-0.010 (0.008)	-0.011 (0.008)	-0.015 (0.010)	0.001 (0.014)
Monitoring	0.049*** (0.008)	0.051*** (0.008)	0.048*** (0.010)	0.055*** (0.013)
Monitoring Day	0.026*** (0.008)	0.025*** (0.008)	0.018 (0.010)	0.041** (0.013)
Monitoring & Norms	0.044*** (0.008)	0.044*** (0.008)	0.044*** (0.010)	0.045*** (0.013)
Moral & Monitoring & Norms	0.037*** (0.008)	0.037*** (0.008)	0.033 (0.010)	0.044** (0.013)
Age		0.003*** (0.000)	0.002*** (0.000)	0.003*** (0.000)
Male		-0.052*** (0.003)	-0.039*** (0.004)	-0.055*** (0.005)
Debt size		-5.15e-07 (0.000)	-3.41e-07 (0.000)	-1.08e-06* (0.000)
Self-employed		0.020*** (0.006)	0.022** (0.007)	0.020* (0.009)
Accountant		-0.031*** (0.003)	-0.025*** (0.005)	-0.015** (0.006)
Constant		0.57*** (0.008)	0.54*** (0.010)	0.62*** (0.013)
N	105,379	105,000	68,274	36,726
Pseudo R <sup>2</sup>	0.00	0.01	0.00	0.00

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax within the 19-day period. The sample sizes are different in I vs II, and III vs IV because the full range of covariates were not present for every record. “Recent debtors” refer to those individuals who have incurred a debt within any of the preceding three tax years.

**Table 4: Logistic regression on tax payments in Experiment I, by background characteristics**

	(I) Male	(II) Female	(III) Below median age	(IV) Above median age	(V) Accountant	(VI) No accountant
Reminder	0.010 (0.009)	0.002 (0.016)	0.011 (0.012)	0.002 (0.011)	0.033 (0.009)	0.015 (0.018)
Moral Duty	0.009 (0.009)	-0.016 (0.016)	0.006 (0.012)	-0.003 (0.011)	-0.015 (0.009)	0.009 (0.018)
Moral Equity	0.011 (0.009)	-0.005 (0.016)	0.013 (0.012)	0.004 (0.011)	0.004 (0.009)	0.025 (0.018)
Public Services	0.001 (0.010)	0.008 (0.016)	0.011 (0.012)	-0.006 (0.011)	-0.002 (0.009)	0.021 (0.018)
Costs & Gain	-0.004 (0.009)	-0.022 (0.016)	-0.015 (0.012)	-0.002 (0.011)	-0.010 (0.009)	-0.006 (0.018)
Costs & Loss	0.007 (0.009)	-0.010 (0.016)	-0.004 (0.012)	0.012 (0.011)	0.006 (0.009)	-0.006 (0.018)
Deficit	0.003 (0.009)	-0.028 (0.016)	-0.002 (0.012)	-0.010 (0.011)	-0.010 (0.009)	0.005 (0.018)
Progress	-0.006 (0.009)	-0.022 (0.016)	-0.013 (0.012)	-0.009 (0.011)	-0.017* (0.009)	0.014 (0.018)
Progress & Thanks	-0.004 (0.010)	-0.022 (0.016)	-0.010 (0.012)	-0.009 (0.011)	-0.015 (0.009)	-0.001 (0.019)
Monitoring	0.058*** (0.009)	0.026 (0.015)	0.050*** (0.012)	0.051*** (0.011)	0.050*** (0.009)	0.046 (0.018)
Monitoring Day	0.039*** (0.009)	-0.005 (0.016)	0.032** (0.012)	0.021* (0.011)	0.025** (0.009)	0.028 (0.018)
Monitoring & Norms	0.051*** (0.009)	0.029 (0.015)	0.046*** (0.012)	0.043*** (0.011)	0.046*** (0.009)	0.031 (0.018)
Moral & Monitoring & Norms	0.052*** (0.009)	-0.001 (0.016)	0.038** (0.012)	0.037*** (0.011)	0.032*** (0.009)	0.062** (0.018)
Constant	0.555	0.604	0.546	0.561	0.565	0.594
N	76,094	26,869	49,195	56,184	86,075	19,304
Pseudo R <sup>2</sup>	0.00	0.00	0.00	0.00	0.00	0.00

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax within the 19-day period.

**Table 5: Logistic regression on tax payments in Experiment I, by debt quartiles**

	(I) First Debt Quartile	(II) Second Debt Quartile	(III) Third Debt Quartile	(IV) Fourth Debt Quartile
Reminder	0.005 (0.015)	0.002 (0.016)	0.011 (0.012)	0.010 (0.011)
Moral Duty	0.014 (0.015)	-0.016 (0.016)	0.006 (0.012)	-0.003 (0.011)
Moral Equity	-0.014 (0.016)	-0.005 (0.016)	0.013 (0.012)	0.004 (0.011)
Public Services	0.011 (0.016)	0.008 (0.016)	0.011 (0.012)	-0.006 (0.011)
Costs & Gain	0.008 (0.015)	-0.022 (0.016)	-0.015 (0.012)	-0.002 (0.011)
Costs & Loss	0.011 (0.015)	-0.010 (0.016)	-0.004 (0.012)	0.012 (0.011)
Deficit	-0.006 (0.015)	-0.028 (0.016)	-0.002 (0.012)	-0.010 (0.011)
Progress	0.010 (0.015)	-0.022 (0.016)	-0.013 (0.012)	-0.009 (0.011)
Progress & Thanks	-0.009 (0.016)	-0.022 (0.016)	-0.010 (0.012)	-0.009 (0.011)
Monitoring	0.057*** (0.015)	0.026 (0.015)	0.050*** (0.012)	0.051*** (0.011)
Monitoring Day	0.025 (0.009)	-0.005 (0.016)	0.032** (0.012)	0.021* (0.011)
Monitoring & Norms	0.044** (0.015)	0.029 (0.015)	0.046*** (0.012)	0.043*** (0.011)
Moral & Monitoring & Norms	0.047** (0.015)	-0.001 (0.016)	0.038** (0.012)	0.037*** (0.011)
Constant	0.598	0.604	0.546	0.560
N	27,431	26,869	49,195	25,513
Pseudo R <sup>2</sup>	0.00	0.00	0.00	0.00

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax within the 19-day period.

**Table 6: Logistic regression on paying tax within 42 and 70 days, Experiment I**

	(I) Pay tax in 42 days	(II) Pay tax in 70 days
Reminder	0.011 (0.007)	0.003 (0.005)
Moral Duty	0.013* (0.007)	0.013* (0.005)
Moral Equity	0.010 (0.007)	0.004 (0.005)
Public Services	0.007 (0.007)	0.003 (0.005)
Costs & Gain	0.008 (0.007)	0.009 (0.005)
Costs & Loss	0.011 (0.007)	0.014* (0.005)
Deficit	0.013* (0.007)	0.012* (0.005)
Progress	0.001 (0.007)	0.009 (0.005)
Progress & Thanks	0.004 (0.007)	0.010 (0.005)
Monitoring	0.033*** (0.006)	0.018*** (0.005)
Monitoring Day	0.014* (0.007)	0.005 (0.005)
Monitoring & Norms	0.031*** (0.006)	0.016** (0.005)
Moral & Monitoring & Norms	0.018** (0.007)	0.010 (0.005)
Age	0.002*** (0.000)	0.002*** (0.000)
Male	-0.030*** (0.003)	-0.014*** (0.002)
Debt size	-3.72e-06*** (0.000)	-2.53e-06*** (0.000)
Self-employed	0.025*** (0.005)	0.018*** (0.004)
Accountant	-0.005 (0.003)	0.003*** (0.003)
Constant	0.727***	0.830***
Pseudo R2	0.05	0.05
N	116,148	119,303

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax.



**Table 7: Background characteristics - Experiment II**

Group name	Test phrase	N	Debt value	Mean debt value	Mean Age	% Male
Control		17,208	£43,066,664.71	£2,503.29	49.57	71.34
Interest Today	We are charging you interest daily. You will save money if you pay now.	17,061	£42,772,379.82	£2,507.61	49.58	72.00
Interest Tomorrow	We are charging you interest daily. You will lose money if you pay later.	16,866	£41,703,233.28	£2,473.35	49.58	70.70
Less Effort	Paying now means less hassle because we won't contact you about this again.	17,172	£43,911,399.60	£2,557.75	48.99	71.44
More Effort	Paying later means more hassle because we will contact you about this again.	16,960	£42,966,785.52	£2,533.87	49.36	71.63
Costs Further Action	If you pay this debt now, you can stop us taking any further action.	17,048	£43,138,652.55	£2,531.02	49.26	70.46
Costs Peace	If you pay this debt now, you won't have to think about it anymore.	17,162	£42,752,837.97	£2,491.57	49.35	71.92
Interest & Effort	We are charging you interest daily. You will save money if you pay today. Paying now means less hassle because we won't contact you about this again.	17,134	£42,621,810.33	£2,487.99	49.45	71.96
Interest & Action	We are charging you interest daily. You will save money if you pay today. If you pay this debt now, you can stop us taking any further action.	16,858	£42,738,043.43	£2,535.63	49.18	71.58
Contact Now	Please contact us as soon as you receive this letter.	16,960	£42,323,999.15	£2,491.55	49.20	71.63
Contact Now Information	Please contact us as soon as you receive this letter. We are open Monday to Saturday 8am to 8pm, Sundays 8am to 5pm - or you can pay online any time.	17,124	£43,657,948.21	£2,548.48	49.25	71.54
Contact Later Information	Please choose a time tomorrow to contact us. We are open Monday to Saturday 8am to 8pm, Sundays 8am to 5pm - or you can pay online any time.	17,348	£43,663,133.99	£2,517.33	49.29	71.66

**Table 8: Date of letter issue by group - Experiment II**

Group name	Day of issue							Total issue
	Tue Mar 5 <sup>th</sup> 2013	Wed Mar 6 <sup>th</sup> 2013	Thu Mar 7 <sup>th</sup> 2013	Fri Mar 8 <sup>th</sup> 2013	Mon Mar 11 <sup>th</sup> 2013	Tue Mar 12 <sup>th</sup> 2013	Wed Mar 13 <sup>th</sup> 2013	
Control	2,913	2,808	2,651	2,579	2,575	2,482	1,200	17,208
Interest Today	2,985	2,784	2,646	2,584	2,483	2,420	1,159	17,061
Interest Tomorrow	2,947	2,704	2,679	2,489	2,379	2,441	1,227	16,866
Less Effort	3,070	2,809	2,697	2,531	2,436	2,469	1,160	17,172
More Effort	3,012	2,741	2,609	2,568	2,431	2,401	1,198	16,960
Costs Further Action	2,971	2,852	2,656	2,516	2,493	2,465	1,095	17,048
Costs Peace	3,033	2,711	2,684	2,599	2,492	2,462	1,181	17,162
Interest & Effort	3,072	2,767	2,679	2,641	2,392	2,413	1,170	17,134
Interest & Action	2,924	2,775	2,607	2,552	2,370	2,481	1,149	16,858
Contact Now	2,957	2,755	2,659	2,583	2,431	2,440	1,169	16,994
Contact Now Information	2,978	2,740	2,735	2,533	2,452	2,453	1,243	17,134
Contact Later Information	3,008	2,727	2,718	2,669	2,485	2,455	1,286	17,348

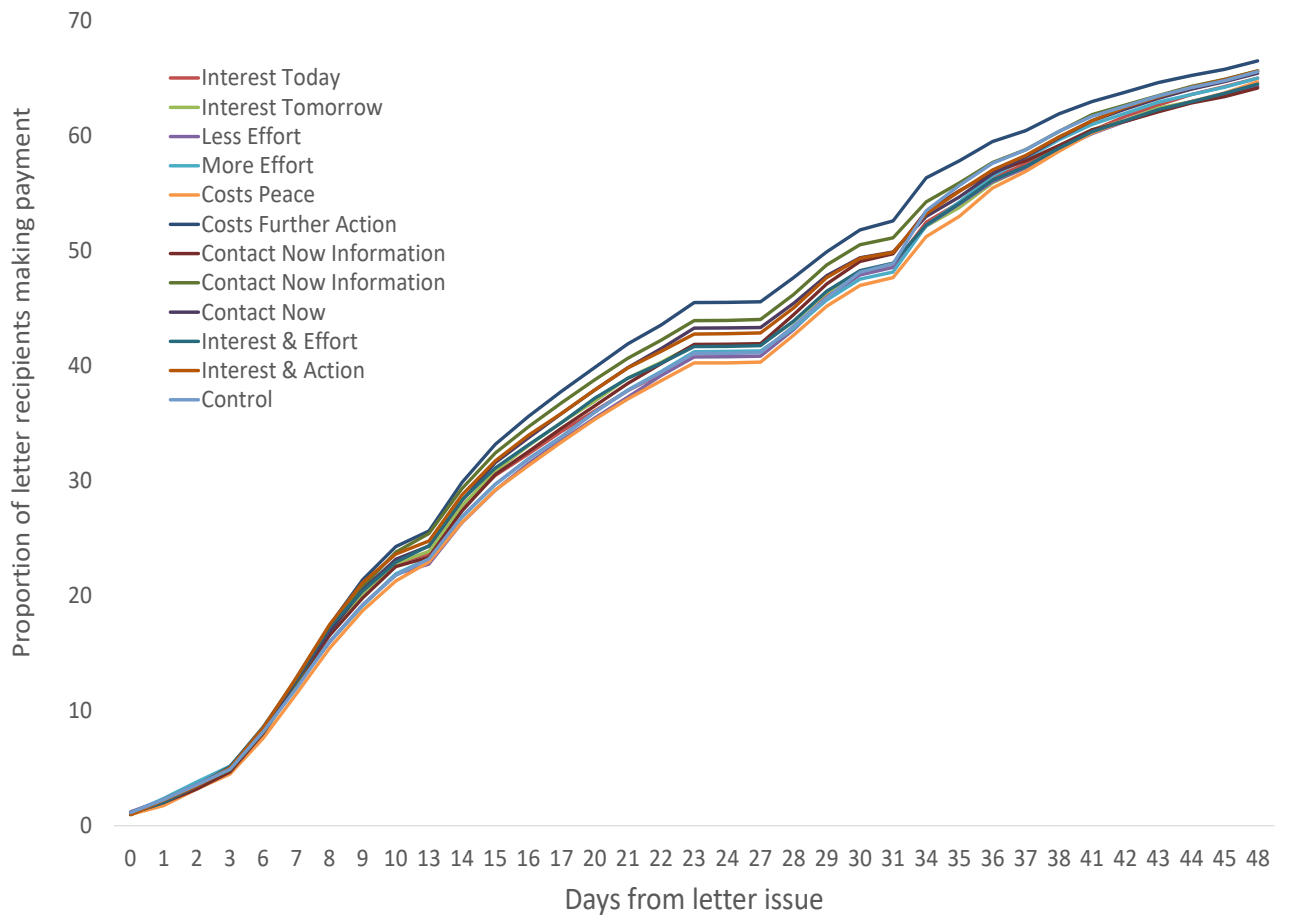
**Table 9: Logistic regression on paying tax - Experiment II**

	(I) Pay tax – Full sample	(II) Pay tax – Full sample	(III) Pay tax – recent debtors	(IV) Pay tax – no recent debt
Interest Today	0.000 (0.005)	0.001 (0.005)	-0.013* (0.007)	0.025** (0.009)
Interest Tomorrow	0.008 (0.005)	0.008 (0.005)	-0.002 (0.007)	0.024** (0.009)
Less Effort	-0.003 (0.005)	-0.01 (0.005)	-0.005 (0.007)	0.001 (0.009)
More Effort	0.002 (0.005)	0.003 (0.005)	-0.004 (0.007)	0.012 (0.009)
Costs Further Action	0.044*** (0.005)	0.046*** (0.006)	0.038*** (0.007)	0.057*** (0.009)
Costs Peace	-0.008 (0.005)	-0.007 (0.005)	-0.009 (0.007)	-0.006 (0.009)
Interest & Effort	0.006 (0.005)	0.009 (0.005)	-0.003 (0.007)	0.022* (0.009)
Interest & Action	0.017** (0.005)	0.019*** (0.005)	0.014* (0.007)	0.024** (0.009)
Contact Now	0.022*** (0.005)	0.024*** (0.005)	0.022*** (0.007)	0.021* (0.009)
Contact Now Information	0.008 (0.005)	0.010 (0.005)	0.013* (0.007)	0.021* (0.009)
Contact Later Information	0.029*** (0.005)	0.031*** (0.005)	0.030*** (0.007)	0.027** (0.009)
Age		0.004*** (0.000)		
Male		-0.032*** (0.003)		
Debt size		-4.59e-06*** (0.000)		
Self-employed		0.121*** (0.004)		
Accountant		-0.004 (0.003)		
Experienced		-0.048*** (0.002)		
Constant	0.421*** (0.016)	0.420*** (0.031)	0.405*** (0.019)	0.452*** (0.026)
Pseudo R2	0.00	0.01	0.00	0.00
N	204,936	204,367	133,665	71,271

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001.

Notes: Our dependent variable for I - IV is whether the taxpayer started to pay or paid in full their outstanding tax within the 23-day period. The sample sizes are different in I vs II because not everyone has data on age or gender.

**Figure 2: Raw data on the cumulative percentage of people paying per day by treatment group for the first 48 days, Experiment II**



**Table 10: Logistic regression on tax payments in Experiment II, by background characteristics**

	(I) Male	(II) Female	(III) Below median age	(IV) Above median age	(V) Accountant	(VI) No accountant
Interest Today	-0.007 (0.006)	0.015 (0.011)	-0.017* (0.008)	0.018* (0.008)	-0.008 (0.006)	0.025* (0.011)
Interest Tomorrow	0.004 (0.006)	0.014 (0.010)	0.001 (0.008)	0.015* (0.008)	0.007 (0.006)	0.008 (0.011)
Less Effort	-0.008 (0.006)	0.010 (0.010)	-0.009 (0.008)	0.004 (0.008)	-0.002 (0.006)	-0.007 (0.011)
More Effort	-0.002 (0.006)	0.009 (0.011)	-0.009 (0.008)	0.012 (0.008)	0.002 (0.006)	0.001 (0.011)
Costs Further Action	0.042*** (0.006)	0.049*** (0.010)	0.039*** (0.008)	0.051*** (0.008)	0.046*** (0.008)	0.039*** (0.011)
Costs Peace	-0.012* (0.006)	-0.001 (0.011)	-0.021** (0.008)	0.005 (0.008)	-0.008 (0.006)	-0.009 (0.011)
Interest & Effort	-0.003 (0.006)	0.021 (0.011)	0.006 (0.008)	0.006 (0.008)	0.003 (0.006)	0.013 (0.011)
Interest & Action	0.012 (0.006)	0.029** (0.011)	0.011 (0.008)	0.022** (0.008)	0.016** (0.006)	0.018 (0.011)
Contact Now	0.019** (0.006)	0.034** (0.011)	0.016* (0.008)	0.030*** (0.008)	0.023*** (0.006)	0.019 (0.011)
Contact Now Information	0.004 (0.006)	0.016 (0.011)	0.007 (0.008)	0.009 (0.008)	0.015* (0.008)	-0.012 (0.011)
Contact Later Information	0.026*** (0.006)	0.034** (0.010)	0.019* (0.008)	0.039*** (0.008)	0.032*** (0.006)	0.020 (0.011)
Constant	0.410***	0.446***	0.456***	0.386***	0.420***	0.424***
N	146,484	54,320	102,686	102,250	153,007	51,929
Pseudo R <sup>2</sup>	0.00	0.00	0.00	0.00	0.00	0.00

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001.

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax within the initial 23-day period.

**Table 11: Logistic regression on tax payments in Experiment II, by debt quartiles**

	(I) First Debt Quartile	(II) Second Debt Quartile	(III) Third Debt Quartile	(IV) Fourth Debt Quartile
Interest Today	0.003 (0.011)	0.014 (0.011)	-0.010 (0.011)	-0.006 (0.010)
Interest Tomorrow	0.016 (0.011)	0.016 (0.011)	0.003 (0.011)	-0.006 (0.010)
Less Effort	-0.008 (0.011)	0.002 (0.011)	0.007 (0.011)	-0.015 (0.010)
More Effort	-0.001 (0.011)	0.006 (0.011)	-0.001 (0.011)	0.001 (0.011)
Costs Further Action	0.049*** (0.011)	0.064*** (0.011)	0.035*** (0.011)	0.029** (0.011)
Costs Peace	-0.004 (0.011)	0.003 (0.011)	-0.016 (0.011)	-0.017 (0.010)
Interest & Effort	0.023* (0.011)	0.020 (0.011)	-0.008 (0.011)	-0.013 (0.010)
Interest & Action	0.036** (0.011)	0.021 (0.011)	0.012 (0.011)	-0.004 (0.010)
Contact Now	0.037** (0.011)	0.019 (0.011)	0.024* (0.011)	0.009 (0.011)
Contact Now Information	0.006 (0.011)	0.014 (0.011)	0.003 (0.011)	0.007 (0.011)
Contact Later Information	0.028** (0.011)	0.035** (0.011)	0.021* (0.011)	0.030** (0.011)
Constant	0.460	0.422	0.420	0.380
N	51,224	51,223	51,222	51,268
Pseudo R <sup>2</sup>	0.00	0.00	0.00	0.00

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001.

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax within the initial 23-day period.

**Table 12: Logistic regression on paying tax within 48 and 70 days, Experiment II**

	(I) Pay tax in 48 days	(II) Pay tax in 70 days
Interest Today	-0.006 (0.005)	-0.07 (0.005)
Interest Tomorrow	-0.013* (0.005)	-0.013* (0.005)
Less Effort	-0.013* (0.005)	-0.011* (0.005)
More Effort	-0.005 (0.005)	-0.002 (0.005)
Costs Further Action	0.010 (0.005)	0.004 (0.005)
Costs Peace	-0.009 (0.005)	-0.006 (0.005)
Interest & Effort	-0.009 (0.005)	-0.006 (0.005)
Interest & Action	0.001 (0.005)	0.001 (0.005)
Contact Now	-0.001 (0.005)	-0.001 (0.005)
Contact Now Information	-0.013* (0.005)	-0.019*** (0.005)
Contact Later Information	0.001 (0.005)	0.001 (0.005)
Age	0.003*** (0.000)	0.002*** (0.000)
Male	-0.022*** (0.002)	-0.019*** (0.002)
Debt size	-1.36e-06*** (0.000)	-3.42e-07*** (0.000)
Self-employed	0.146*** (0.004)	0.123*** (0.004)
Accountant	0.005 (0.002)	0.003 (0.002)
Experienced	0.001 (0.002)	0.011*** (0.002)
Constant	0.651	0.710
Pseudo R2	0.00	0.00
N	204,367	204,367

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001

Notes: Our dependent variable is whether a recipient started to pay or paid in full their outstanding tax.

## Appendix: An example of the control letter in Experiment I

Dear Sir/Madam

Date of issue 20 February 2012

Reference REFERENCE NUMBER

**Please pay £999999999999.99**

Our records show that your Self Assessment tax payment is overdue.

Please call 0845 366 7809 now. You can pay by debit card, credit card, or Direct Debit. You can also pay using internet and telephone banking. For more information on how to pay, go to [www.hmrc.gov.uk/payinghmrc](http://www.hmrc.gov.uk/payinghmrc)

If you don't believe that this payment is overdue, please contact us on the number above.

If you have already paid, thank you. If not, please act now.

Yours faithfully

Officer of Revenue and Customs

IDMS99P

HMRC 10/10



## Appendix: An example of the public services letter in Experiment I

Dear Sir/Madam

Date of issue 20 February 2012  
Reference REFERENCE NUMBER

**Please pay £999999999999.99**

Our records show that your Self Assessment tax payment is overdue.

According to a 2009 opinion poll, our most valued public services are the NHS, schools, care for the elderly, and the police. Every single tax payment helps to run these services.

Please call 0845 366 7809 now. You can pay by debit card, credit card, or Direct Debit. You can also pay using internet and telephone banking. For more information on how to pay, go to [www.hmrc.gov.uk/payinghmrc](http://www.hmrc.gov.uk/payinghmrc)

If you don't believe that this payment is overdue, please contact us on the number above.

If you have already paid, thank you. If not, please act now.

Yours faithfully

Officer of Revenue and Customs

IDMS99P

HMRC 10/10

**Appendix Table A1: Regression on predictors of treatment group membership, Experiment I**

	(I)	(II)	(III)	(IV)	(V)
	Male	Age	Initial debt	Self-employed	Accountant
Reminder	-0.012	-0.417*	183.765*	-0.005	-0.004
Moral Duty	0.009	-0.098	126.878	-0.007	-0.001
Moral Equity	-0.033	-0.141	35.964	-0.009	-0.008
Public Services	-0.514	0.050	66.959	-0.003	-0.004
Costs & Gain	-0.008	-0.365*	169.405	-0.002	-0.007
Costs & Loss	-0.031	-0.556	56.983	-0.004	-0.000
Deficit	-0.016	-0.279	29.585	-0.002	0.002
Progress	-0.040	-0.979	126.878	-0.002	-0.001
Progress & Thanks	-0.021	0.126	17.851	-0.007	0.004
Monitoring	-0.026	-0.437*	-74.332	-0.013**	-0.008
Monitoring Day	0.045	0.204	31.245	-0.003	0.001
Monitoring & Norms	-0.054	-0.001	68.738	-0.004	0.003
Moral & Monitoring & Norms	-0.016	-0.144	123.427	-0.008	0.005
N	119,728	119,309	119,728	119,728	119,728

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001.

Notes: The Control group is the omitted variable. The standard errors are omitted owing to space constraints. Regressions (I), (IV) and (V) are logistic, and regressions (II) and (III) are OLS.

**Appendix Table A2: Regression on predictors of treatment group membership, Experiment II**

	(I)	(II)	(III)	(IV)	(V)
	Male	Age	Initial debt	Self-employed	Accountant
Interest Today	0.007	-0.002	4.321	-0.001	-0.002
Interest Tomorrow	-0.007	0.004	-29.939	-0.003	-0.004
Less Effort	0.001	-0.381**	54.453	0.001	0.003
More Effort	0.003	-0.212	30.573	-0.003	-0.009
Costs Further Action	-0.009	-0.314	27.723	0.001	0.003
Costs Peace	0.006	-0.226	-11.724	0.001	0.001
Interest & Effort	0.002	-0.390**	32.336	-0.059*	-0.010*
Interest & Action	0.006	-0.125	-15.301	0.002	0.000
Contact Now	0.002	-0.325**	46.167	-0.001	-0.003
Contact Now Information	0.001	-0.381**	-11.741	-0.003	-0.008
Contact Later Information	0.003	-0.286*	14.039	-0.002	-0.002
N	204,936	204,413	204,889	204,936	204,936

\* p<0.05, \*\* p<0.01, \*\*\* p<0.001.

Notes: The Control group is the omitted variable. The standard errors are omitted owing to space constraints. Regressions (I), (IV) and (V) are logistic, and regressions (II) and (III) are OLS.

## Appendix: Theoretical Framework

In the standard model of tax evasion, the taxpayer faces a decision under risk, with the extent of evasion chosen to maximize expected utility (Becker, 1968; Allingham & Sandmo, 1972; Yitzhaki, 1974). The risk arises from the possibility that the tax authority will discover the tax evasion by conducting an audit. This model has often been used to assess how much income is *declared* to tax authorities (see Alm, 2012, for a review), but it is rarely used to understand the decision to *pay* the declared income.<sup>22</sup> Clearly, there are at least two stages to tax compliance. The first is to decide whether to evade. Once that decision is taken, in the second stage the individual decides to pay the declared tax on time, pay the declared tax late, or not pay the declared tax. Of course, in equilibrium the second stage reasoning affects the first stage decision, but we focus exclusively here on the second stage to provide a clear link to the natural field experiments.

In many countries, the costs of not paying declared income take the form of fines and/or interest on the outstanding tax liability. For instance, in the UK the penalty system is structured as follows. If payment is 30 days late, the agent must pay interest of five per cent on the tax that is owed at that date. If payment is six months late, the agent must pay five per cent of the tax that is owed at that date, in addition to the fine incurred at 30 days. If payment is twelve months late, the agent must pay five per cent of the tax that is owed at that date, in addition to the fines already incurred.<sup>23</sup> The structure is staggered because income tax is paid in instalments that are due every six months.<sup>24</sup>

We propose a model (with some inspiration drawn from Wang & White (2000) and Gross et al. (2013)) that attempts to describe a simple situation where: (a) individuals who owe taxes and are potentially liquidity-constrained (defined as earning less than a threshold level of income) have no margin on which the intervention can act; whereas (b) individuals who are not liquidity-constrained will trade off an explicit financial liability and a ‘moral’ cost of the type described in Levitt and List (2007), created through the use of descriptive norms, injunctive norms, public services appeals, and so on, with their outside option in the financial market and their inherent disutility from paying taxes right away versus waiting. We call this group the procrastinators, although we do not test procrastination *per se* in this paper (and other cost-benefit utility models could also be employed to test our hypotheses about the effect of moral costs).

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<sup>22</sup> In contrast, countries such as the US and Canada explicitly refer to payment when defining compliance, see Boame (2008).

<sup>23</sup> There is an element of O’Donoghue and Rabin’s (1999) model here where agents may have present-biased preferences in determining whether to act now or wait until later.

<sup>24</sup> <http://www.hmrc.gov.uk/rates/interest-late-pay.htm>; <http://www.hmrc.gov.uk/sa/deadlines-penalties.htm#6>.

As mentioned in the prior section, we assume nonstrategic play because all of the consumers have already disclosed their income. Agents experience a disutility from having to pay their tax today ( $\beta > 1$ ), but do not experience the same disutility from the prospect of paying the tax in the future.<sup>25</sup> An agent faces a choice of whether to pay the tax now ( $i = 0$ ) or pay the tax in the future ( $i = 1$ ). Thus, the agent will seek to choose  $i$  to maximize the following utility function:

$$U = u_i(Y, M, t) = \begin{cases} Y - \beta t & \text{if } i = 0 \text{ and } Y \geq \beta t \\ \max[Y + (1+r)t - M - (1+\alpha)t, 0] & \text{if } i = 1 \text{ or } Y < \beta t \end{cases}$$

$$\begin{aligned} Y &= \text{realized income} \\ M &= \text{moral cost} \\ t &= \text{tax liability} \end{aligned}$$

The model begins on the self-assessment day. Our representative agent earns a stochastic labor income of  $Y$ , drawn i.i.d. from probability distribution  $f(y)$ . She subsequently informs the tax authority of her income which, through a deterministic rule, is converted into a tax liability which we call  $t$ ,  $t \geq 0$ . We impose a no-borrowing condition so that our agent does not have the option of borrowing money at a prevailing market rate.<sup>26</sup> Thus, if our agent experiences a negative income shock ( $Y < \beta t$ ), luck has chosen her hand – she has no choice but  $i = 1$ . Otherwise, the agent has a choice of when to pay her tax. If the agent does not pay her tax immediately, interest fees accrue on her tax liability, growing geometrically at a rate of  $\alpha \in (0, 1)$ . On the other hand, the agent can reinvest the funds at a rate of  $r \in (0, 1)$ . Lastly, we assume that the agent faces a moral cost when not paying her tax liability immediately ( $M > 0$ ), induced by a letter sent by the tax authority.

In order for her to prefer paying now (i.e., choose  $i = 0$ ), it is sufficient that Condition 1 is met:<sup>27</sup>

$$\text{paying now} \succ \text{paying later} \Leftrightarrow Y - \beta t > Y + (1+r)t - M - (1+\alpha)t$$

Condition 1 holds as long as  $\beta + r - \alpha < \frac{M}{t}$ . We introduce  $\phi$  as the fraction of individuals that pay immediately. By defining individuals with a negative income shock in the first period ( $Y < \beta t$ ) as liquidity-constrained, we see that the above simple model generates the following prediction:

<sup>25</sup> This assumption is similar to the asymmetric impatience exhibited by agents with quasi-hyperbolic time preferences of the kind described in Phelps and Pollak (1968), Laibson (1997), and especially O'Donoghue and Rabin (1999).

<sup>26</sup> In this sense, the realized income is treated in a manner similar to “cash-on-hand” as in Deaton (1991). Explicit claims on future income cannot be used to cover the tax liability.

<sup>27</sup> While we use strict preference and inequalities throughout, the results would not significantly change if we instead used weak inequalities.

**PREDICTION 1:** Liquidity-constrained individuals, due to lack of access to lenders and low income, will pay later irrespective of whether they receive a reminder letter or not. More formally,

$$\frac{\partial \phi}{\partial M} = 0.$$

In addition, note that for individuals who are not liquidity constrained, Condition 1 will become easier to satisfy if the tax penalty rate increases or if the moral cost is increased, two policy levers that the tax authority can control. On the other hand, as the prevailing interest rate grows, as the size of the tax liability grows, and as the disutility of paying taxes today grows, Condition 1 becomes more difficult to satisfy, *ceteris paribus*.

**PREDICTION 2:** The fraction of individuals paying immediately is increasing with the tax penalty and moral cost and is decreasing with the interest rate (outside option), size of tax liability, and disutility of present tax payment, i.e.  $\frac{\partial \phi}{\partial \alpha} > 0, \frac{\partial \phi}{\partial M} > 0, \frac{\partial \phi}{\partial r} < 0, \frac{\partial \phi}{\partial t} < 0, \frac{\partial \phi}{\partial \beta} < 0$ .

These two predictions focus our attention on the saliency of costs. We will talk about these channels in greater detail in the methods section of the field experiment.